

## **Viability and resilience of small-scale fisheries through cooperative arrangements**

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## La coopération pour la viabilité et la résilience de petites pêcheries artisanales

### Résumé

*Les petites pêcheries artisanales situées dans les îles du Pacifique sont actuellement confrontées à de fortes pressions écologiques, économiques, démographiques et sociales. En particulier, des stratégies de recherche de profit peuvent aggraver des vulnérabilités existantes, menacer la sécurité d'approvisionnement alimentaire, la pauvreté et la conservation de la biodiversité. Dans le cadre d'un modèle bio-économique couplant des dynamiques écologiques et socio-économiques, cet article propose une mesure quantitative de la résilience en lien avec la viabilité du système. Une attention particulière est portée sur l'importance des mécanismes de coopération pour la viabilité et la résilience bio-économique. Dans le cas du système coutumier des îles Salomon appelé « wantok », des illustrations numériques montrent quel est le gain de la coopération entre les pêcheurs en termes de subsistance, de rentabilité, de performances écologiques et de résilience face à des chocs.*

**Mots-clés :** résilience, coopération, viabilité, temps de crise, pêcheries, wantok

### Viability and resilience of small-scale fisheries through cooperative arrangements

#### Abstract

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**Keywords:** resilience, cooperation, viability, crisis time, fisheries, wantok

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# Viability and resilience of small-scale fisheries through cooperative arrangements

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## Abstract

The small-scale fishery sector in many Pacific islands is facing increasing challenges in relation to resource availability, economic opportunity, demographic and social pressure. In particular, intensifying cash-oriented livelihood strategies can exacerbate existing vulnerabilities and threaten food security, poverty alleviation and resource conservation. In this paper we develop a bio-economic model and a quantitative measure of resilience to explore the interaction between socio-economic and ecological dynamics, and to analyse the potential role that cooperation and collective arrangements can play in this interaction to maintain the viability of the system. Based on the case of the customary system called *wantok* found in Solomon Islands, numerical examples are used to illustrate the gain that cooperation between fishers can bring in terms of subsistence, profitability, ecological performances as well as resilience to shock.

## 1 Introduction

Small-scale fisheries are facing increasing challenges induced by the amplitude and the pace of the changes that are taking place in both their economic and ecological 'worlds'. In many coastal developing countries, combined effects of pollution, climate change and overfishing affect marine habitats and reduce resources and diversity (Halpern et al., 2008; Mora, 2008). In some places, this situation is exacerbated by the rapid demographic transition that characterises the developing world (Sunderlin, 1994; Botsford et al., 1997). In

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particular, while the number of fishers may not grow any longer as rapidly as it has in the previous 50 years, global fishing effort is still increasing, mainly driven by economic forces and the demand from the growing (local and distant) urban population (Crossland and Philipson, 1993). This paper explores the issue of the viability of small-scale fisheries in this particular context. We are especially interested in considering the importance of the interaction between socio-economic and ecological dynamics, and in analysing the potential role that cooperation and collective arrangements between agents can play in this interaction to maintain the viability of the system.

The Pacific region is a very relevant 'prism' to observe and explore these issues. Most of the island countries in the region are still considered as poor countries and small-scale fisheries are an important (sometime the only) economic opportunity for many poor households, especially in the rural and remote parts of these islands (Kronen, 2004, 2007). The sector is therefore a keystone of the domestic economy. At the same time fish is also the main source of protein for the vast majority of the (urban and rural) population in the whole region (Yari, 2003/04; Molea and Vuki, 2008; Oreihaka and Ramohia, 1994). Unfortunately many of these islands are experiencing a rapid degradation of their marine resources (Dalzell et al., 1996; Aswani and Sabetian, 2009; Masu and Vave-Karamui, 2012). Fewer fish would therefore imply important food security problems for these countries (Weeratunge et al., 2011; Bell et al., 2009).

Fishers from this part of the world are currently experiencing other important socio-economical changes. The ancient tradition of barter (Marshall, 1963; Sheppard and Walter, 2006) and gift economy (Feinberg, 1996) that had characterized these societies since centuries is being progressively eroded by the increasing need for cash imposed by the globalized economy (Dignan et al., 2004). Cash is in fact becoming a central element in the life of these people, even if subsistence economy is still prevalent, especially in rural areas (Schwarz et al., 2007; Kronen et al., 2008; Hardy et al., 2013).

Pacific small-scale fisheries are still managed through customary systems. These custom-

ary systems do not refer only to community-based management rules that define how and where people can fish (Cinner, 2005; Faanunu, n.d.; Johannes, 1981). They also include social redistributive mechanisms between groups of fishers (including family and friends) that aim to ensure that each member of the group receives a minimum amount of fish irrespective of their personal catch. The underlying principle is one that ensures the food security amongst the different members of the community. In that sense this redistributive element shares some common features with the old concept of mutual aid described in Kropotkin (2009 [1904]), or Borkman (1999). These collaborative arrangements of redistribution are named in various ways around the Pacific region; the ‘*wantok*’ in Papua New Guinea and Solomon Islands, or the ‘*kerekere*’ in Fidji (Monsell-Davis, 1993; Gordon, 2011; Cinner, 2009). We propose to explore whether the establishment of these types of collaborative mechanisms among groups of fishers exploiting the same resource can be a critical element that contributes to create, or to maintain, the overall viability of the small-scale fishery system in a challenging environment where shocks and sudden changes in resource abundance are frequent.

To explore this hypothesis, we use the concept of resilience as understood in the social-ecological literature. Many recent definitions of resilience have been proposed in different disciplines (Manyena, 2006; Bahadur et al., 2010). Most of them however share in common the basic idea that a resilient system is a system that is able to reduce/smooth the negative impacts of shocks and adapts when these changes affect parts of, or the whole system. Quantifying or measuring this ability to reduce impacts of perturbation is however methodologically difficult (Armitage et al., 2012; Frankenberger and Nelson, 2013; Béné et al., 2012). In our case, that is, under a dynamic framework, we follow Béné et al. (2001) and Martin (2005) who propose to link resilience to the concept of ‘time of crisis’. Time of crisis is the time it takes for a dynamic system to come back to a viable state after a shock. In other words, the more resilient a system is, the shorter the time of crisis is expected to be. This approach is in fact relatively close to some of the earlier ‘engineering’ definitions of resilience as proposed by, e.g. Holling 1973 who defined resilience as the “ability of a system to bounce

back or return to equilibrium following disturbance”.

In the following section a bio-economic model of a small-scale fishery system is developed, which will enable us to estimate the time of crisis of the system through numerical simulations. Two scenarios will be considered in these simulations; the first scenario involves a community of four groups of fishers who do not cooperate with each other; the second scenario assumes that the members of these same groups are collaborating. The outcomes of these cooperative and non-cooperative strategies will be computed and compared in two different settings: with and without the effect of shocks. Elements of resilience theory will then be used to revisit these results and structure the discussion.

## 2 The Solomon Islands case study

Within the Pacific region, Solomon Islands were chosen for our research essentially due to three elements: (i) the country is characterized by one of the highest fish consumption rate of the region (35 kg/person/year (Bell et al., 2009)), emphasising the critical role that marine resources play for national food security; (ii) these islands have also one of the highest demographic rate in the Pacific region (between 2.3 and 2.8% (CIA, 2001)), meaning that the current pressure on these marine resources is expected to continue to intensify in the future, rising some serious concern about their environmental sustainability; and (iii) Solomon Islands are one of the countries with the lowest Human Development Index of the region (143/186), highlighting the high prevalence of poverty across the whole population.

Within Solomon Islands, the Western province was used for our field work (see Figure (1)). There the small town of Gizo (on Gizo Island) where the fishing ground is shared by 4 communities of fishers was selected<sup>1</sup>. The cooperation between the four community is considered as an 'extended' *wantok* as in practice each community has its own constitutive *wantok*.

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1. The information and data on the socio-economical context of this case study are derived from field work conducted by the first author of this article from May to August 2011 in the Gizo area, supplemented by a thorough review of the existing literature on Gizo market (Alec, 2005; Schwarz et al., 2007).

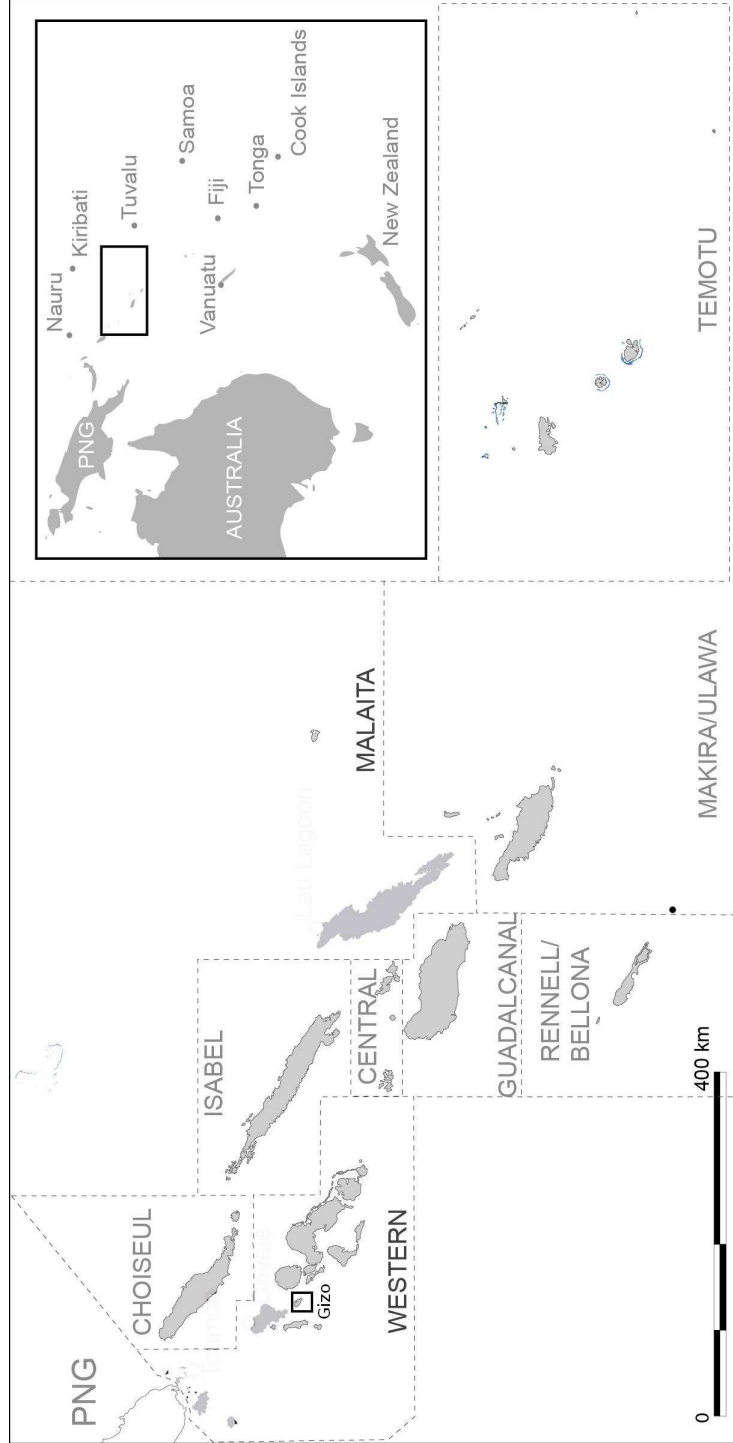


Figure 1: Solomon Islands

### 3 The bio-economic model

The dynamic bio-economic model is based on a renewable resource assumed to be exploited by heterogeneous agents who differ from each other by their operating (fishing) costs

and catchability efficiency<sup>2</sup>. These agents' fishing strategies are assumed to be driven by cash optimality under subsistence constraints, following cooperative and non cooperative strategies. In our dynamic framework, both non cooperative and cooperative agents are assumed to be myopic with respect to the impact of their fishing effort on the stock dynamics. Hence cooperation is not considered as a way to internalize this stock dynamics but as a mean to concentrate the fishing effort into the hands of the most efficient agent(s) in order to ensure the fulfilment of the subsistence constraint for all agents.

### 3.1 The dynamic model

In discrete time the stock dynamics  $B(t)$  exploited by the groups of fishers is characterised by an intrinsic growth  $r$  and a carrying capacity  $K$  through a logistic growth function:

$$B(t+1) = B(t) \left( 1 + r \left( 1 - \frac{B(t)}{K} \right) - \sum_{i=1}^{N(t)} q_i e_i(t) \right) \quad (1)$$

Using a Schaefer production function, the harvest  $H_i(t)$  of each agent  $i$  can be estimated as the combination of their fishing effort  $e_i(t)$  and catchability  $q_i$ .

$$H_i(t) = q_i e_i(t) B(t) \quad i = 1, \dots, N(t) \quad (2)$$

Over the 10 years of the simulation, the number of fishers is assumed to increase according to the equation

$$N(t+1) = N(t)(1+d)$$

where  $d$  stands for the demographic growth rate over time.

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2. Catchability is the proportion of the stock that is removed by 1 unit of fishing effort over 1 unit of time



### 3.2 Agents' strategy: subsistence versus cash

The different fishers (agents) are assumed to exploit the biomass  $B(t)$  to cover their household's subsistence needs. These needs are noted  $H_{lim}$ . The subsistence need  $H_{lim}$  is assumed to be similar for all agents and represents the minimum fish consumption required every week by individual households. The cash generated by each agent  $i$  is the difference between the income derived from the remaining catch after consumption and costs of fishing efforts, as follows

$$\pi_i(t) = p(\max(0, H_i(t) - H_{lim})) - c_i(e_i(t)) \quad (3)$$

where the agents total fishing costs is represented by a quadratic cost function (following (Clark, 1990; Perea and Doyen, 2012)). We have therefore:

$$c_i(e) = c_0 + c_{1,i}e + c_2e^2 \quad (4)$$

where the term  $c_0$  represents fixed costs and  $c_{1,i}$  is the variable unit costs, which differ between agents. The quadratic cost parameter  $c_2$  can be related to travel costs (Sampson, 1992; Carr and Medelsohn, 2003) and social costs measured by the time not devoted to other social obligations (family, church) (Hanson and Ryan, 1998).

Agents are constituted by groups of homogeneous fishers (usually 5 fishers) from the same community and using the same fishing gear (see below)). Each agent is therefore characterized by a specific catchability efficiency  $q_i$  that reflects his own community's average catchability efficiency plus or minus a variation randomly assigned within a 20% range. All communities have different average catchability efficiency. Agents can therefore be ranked by decreasing efficiencies as follows:

$$\frac{c_{1,1}}{q_1} \leq \frac{c_{1,2}}{q_2} \leq \dots \leq \frac{c_{1,n}}{q_n}$$

A strategy is said to be cooperative when the fishers of a community seek to maximize their aggregated revenues and simultaneously take into account the sum of the subsistence constraints for all members in the community. In other words, cooperative fishers would share both their subsistence constraints and cash maximization objective<sup>3</sup>. In contrast a non-cooperative strategy corresponds to a strategy where individual fishers factor in their own subsistence constraint while at the same time trying to maximize their own individual cash needs.

Note that the way the cooperative strategy is defined implies that it can be optimal for the most efficient fishers in the group to fish on the behalf of the least efficient fishers, to ensure that the  $H_{\text{lim}}$  requirement is satisfied for all in the group. As will be discussed later, the success of this strategy will depend on the current status of the resource  $B(t)$  and the degree of fishers' heterogeneity (in terms of catchability).

In sum the two strategies can be written as follows:

$$\begin{array}{ll}
\text{No cooperation :} & \text{Cooperation :} \\
\max_{e_i(t)} \pi_i(t) & \max_{e_1(t), \dots, e_{N(t)}(t)} \sum_{i=1}^{N(t)} \pi_i(t) \\
\left\{ \begin{array}{l} e_i(t) \geq 0 \\ H_i(t) \geq H_{\text{lim}} \end{array} \right. & \left\{ \begin{array}{l} e_i(t) \geq 0 \\ \sum_{i=1}^{N(t)} H_i(t) \geq N(t)H_{\text{lim}} \end{array} \right.
\end{array} \tag{5}$$

In the case of non-cooperative strategy, fishers are assumed to adjust their fishing effort allocation to respond to the level of stock  $B(t)$  as follows:

$$e_i^{nc}(B(t)) = \max \left( \frac{q_i B(t) - c_{1,i}}{c_2}, \frac{H_{\text{lim}}}{q_i B(t)} \right) \tag{6}$$

where nc denotes non cooperative strategy.

In the case of cooperative strategy (denoted by the subscript c), the allocation of fishing

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3. The way cash and fish are redistributed among fishers in the cooperative framework is beyond the scope of the paper

effort is

$$e_i^c(B(t)) = \max \left( \frac{q_i B(t) - c_{1,i}}{c_2}, \frac{1}{2c_2} \left( \frac{2N(t)c_2 q_i H_{\text{lim}}}{B(t)\delta(t)} + q_i \frac{\gamma(t)}{\delta(t)} - c_{1,i} \right) \right) \quad (7)$$

with  $\delta(t) = \sum_{i \in A(t)} q_i^2$  and  $\gamma(t) = \sum_{i \in A(t)} q_i c_{1,i}$ , and where  $A(t)$  is the set of active fishers with a positive effort with  $i^*(t) = \max(i, e_i^c(B(t))) > 0$  :

$$A(t) = \left\{ i \in (1, \dots, i^*(t)), q_i B(t) \left( \frac{2c_2 N(t) H_{\text{lim}} + \sum_{j=1}^{i^*(t)} c_{1,j} q_j}{\sum_{j=1}^{i^*(t)} q_j^2} \right) - c_{1,i} \geq 0 \right\}$$

The mathematical proofs of these expressions are provided in Appendix 8.1.

### 3.3 The resilience index

The modelling analysis is completed by the computation of a resilience index. Following Béné et al. (2001) and Martin (2005), this resilience index is based on the calculation of system's 'time of crisis', that is, the time it takes for a system to come back to a viable configuration after a shock. In our case, viable configurations correspond to situations where the subsistence constraint defined by the threshold  $H_{\text{lim}}$  is satisfied (i.e. food security is secured for all members of the community). In the non-cooperative case, the crisis time is given by:

$$\text{Crisis}^{nc}(B_0) = \sum_{t=t_0}^T \mathbf{1}^{nc}(t) \quad \text{with} \quad \mathbf{1}^{nc}(t) = \begin{cases} 0 & \text{if } H_i(t) > H_{\text{lim}} \quad \forall i \\ 1 & \text{otherwise} \end{cases} \quad (8)$$

In the cooperative case, the crisis time is given by:

$$\text{Crisis}^c(B_0) = \sum_{t=t_0}^T \mathbf{1}^c(t) \quad \text{with} \quad \mathbf{1}^c(t) = \begin{cases} 0 & \text{if } \sum_{i=1}^{N(t)} H_i(t) > N(t) H_{\text{lim}} \\ 1 & \text{otherwise} \end{cases} \quad (9)$$

In both cases, the resilience index is defined as the inverse of the time of crisis function

(Deffuant and Gilbert, 2011):

$$Res(B_0) = \frac{1}{1 + Crisis(B_0)} \quad (10)$$

As such our resilience index varies between 0 and 1. Values close to 1 indicate systems with strong resilience (i.e. situations where a system can return to food security condition relatively rapidly), while values close to 0 indicate cases where a system has difficulties to return to a viable condition after a crisis. In particular resilience equals 0 when food insecurity crisis becomes permanent (infinite crisis time).

### 3.4 Calibration of the model

All simulations are based on a weekly time unit. The simulations are run over a 10-year period, assumed to correspond to 2011-2021<sup>4</sup>. A single marine resource stock is considered. The initial biomass is assumed to be equal to 534 kg/ha (Green et al., 2006), with an ecosystem carrying capacity of 5000 kg/ha (which corresponds to the 'high biomass' category referred to in Green et al. (2006)) and an intrinsic growth rate of 0.0415 (Kramer, 2007).<sup>5</sup>

Four groups of fishers operate from the town of Gizo. The first group is the 'foreign' Melanesian from Malaita island (around 15 fishers in total) who fish using gillnets. The second group includes Micronesian individuals (around 70 fishers in total) who fish using spear-guns. The last two groups belong to the local permanent Melanesian community originating from Vella Lavella and Ranonga islands. The first of those two groups (about 45 fishers in total) fish during both day and night using hooks and lines, while the second group (around 30 fishers in total) fish only during day time, also with hooks and lines. In total the whole fishing community includes about 160 fishers who exploit the Gizo's reefs on a weekly basis. This corresponds to 16 big families (on average 10 fishers per family). Assuming two agents in average per family and four families in average per community, this means that an

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4. Most of the field observations were collected in 2011.

5. The biomass is expressed in kg so the values from Green et al. (2006) are multiplied by the areas shown in Table 3 in Appendix 8.2.

equivalent of 32 agents operated in the Gizo area with  $Nb_k(t)$ , the average number of agent per community ( $k \in \{1, 2, 3, 4\}$ ).

In small towns like Gizo, the average fish consumption per household was estimated to be around 45 kg per year (Bell et al., 2009)<sup>6</sup>. Fish market price remains relatively constant over the year, around 8.5 \$ Solomon dollars (SB) per kilo (P.-Y. Hardy, pers. observation, 2011). The quadratic cost of engaging in fishing activities is assumed to be the same for all fishers, i.e.  $\forall i \quad c_2 = 2.2\$SB$ . The calibration of  $c_2$  is given in appendix 8.2. All fishers purchase fishing gear and petrol in Gizo town and face therefore the same variable costs. Empirical data suggests that these variable costs  $c_{1,i}$  are around 21 \$ SB  $\forall i$  (see Appendix 8.2).

The catchability parametrization specific to each agent is computed using the value of the average catch per hour per fisher of the community (community average productivity) plus or minus an individual variation randomly assigned within a 20% range. The spear gun users' productivity (group 2) with 5.8 kg/h/fisher given in Sabetian (2010) is taken as the reference value. Gillett (2010) reports values of the same range (3 kg/h/fisher). The same report also estimates catchability values for the hook-liners (1.9 kg/h/fisher) and the gillnetters (15 kg/h/fisher) for all the pacific region. Gizo area is probably characterized by slightly different values. In particular, based on our field observations, the productivity of the liners is from 0.45 % (group 4) to 0.75 % (group 3) higher than the productivity of the speargun fishers whereas the netters (group 1) fish three times more in the same time. The productivity expressed in kg/h/fisher is multiplied by the number of agents and divided by the biomass in kg to obtain the catchability parameters (in 1/h):

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6. This is equivalent to 22.5 Kg/agent/week since the average number of fisher per agent is 5 and the number of people in a fisher's household is 5.2 (National Statistic Office, 1999)

	Net	Spear	Line (1/2 day)	Line (day/night)
$Nb_k(t_0)$	3	14	9	6
$\bar{q}_k$	0.000283	0.000094	0.000070	0.000042

Table 1: The number of agent per community and their relative average catchability parameter

## 4 Results

Figure 2 displays the trajectories of the exploited resource  $B(t)$ , the average fishing efforts of each community (or group)  $e(t)_k/Nb_k(t)$ , the average subsistence level  $H(t)/Nb(t)$  and average cash-income derived from fishing  $\pi(t)/N(t)$  under the non-collaborative (Black curves) and collaborative (light blue curves) strategies. Figure 3 shows the similar trajectories when the system is affected by a significant shock. This shock corresponds to a sudden 50% drop in the biomass occurring after 3.5 years (within the 10 years of the simulation). In both cases (with and without shock), the simulations are run using the similar 2005 resource data and the socio-economic parameters as estimated in 2011. Figures 4 displays the resilience of the system under the 50% shock as a function of different levels of initial biomass (X-axis).

Even without the impact of any shock (Figure 2), the simulations already shows the beneficial effect of the collaboration between the fishers (that is, when they adopt the *wantok* rules). Without collaboration, the four groups of fishers are all fishing to ensure their individual subsistence (Fig.2, diagramme (b) black curves). The combined effect of their fishing pressure on the resource (diagramme (a) black curve) leads the resource-base  $B(t)$  to slowly decline, forcing them to fish more intensively, in line with the race for fish described in the Tragedy of the Commons narrative. Eventually the fishing efforts of the four groups increase exponentially as the resource  $B(t)$  collapses (just after 8 years). In the last few months before the collapse, the fishers were just able to maintain their subsistence (diagramme (c) black curve) at the food security threshold level  $H_{\text{lim}}$  (shown in red on the figure). Their cash had gone negative very quickly (diagramme (d)).

In sharp contrast with the scenario above, the collaborative fishing community manages

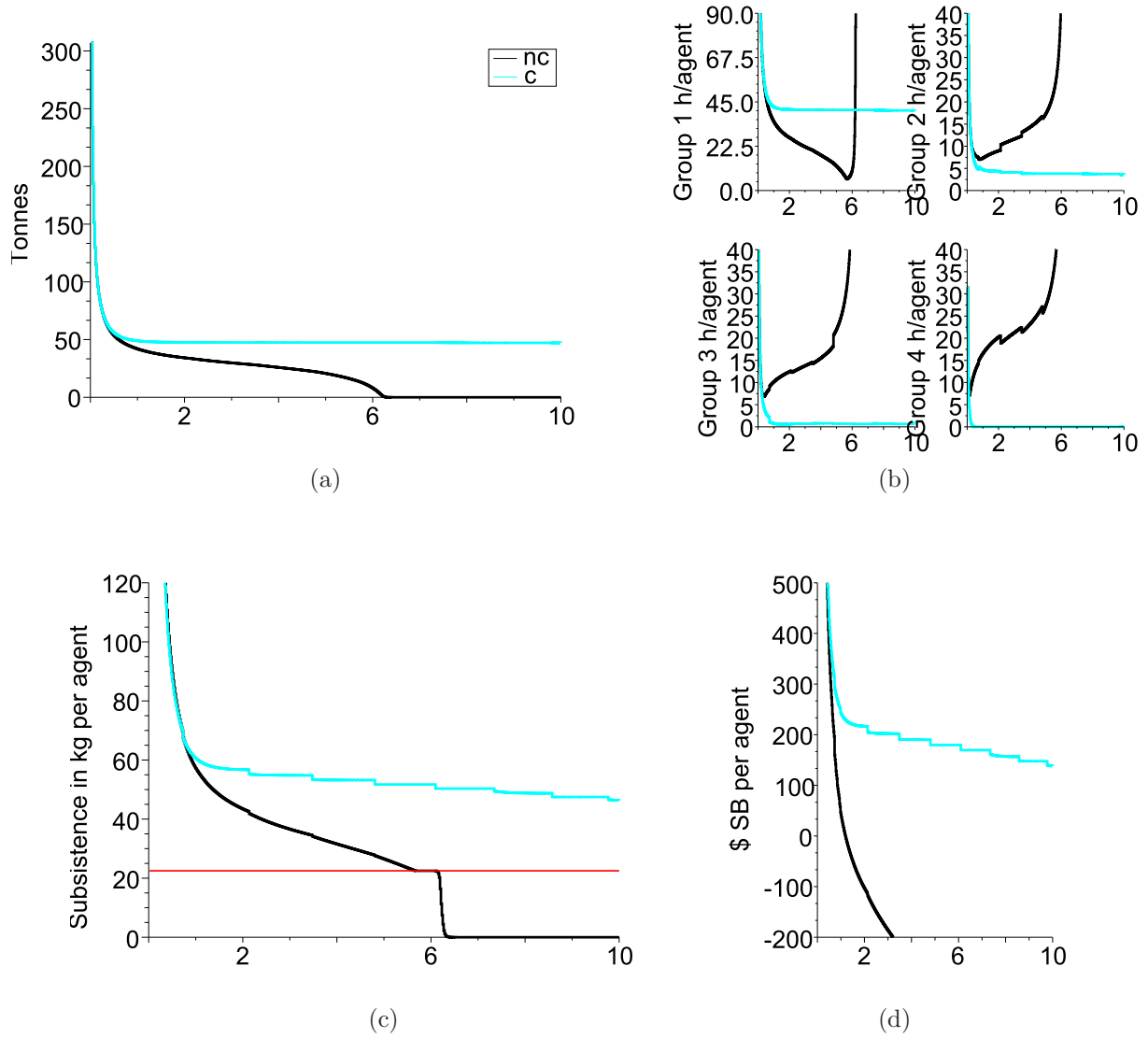


Figure 2: Cooperation vs non cooperation. Trajectories of biomass  $B(t)$ , community (or group) efforts  $e_k(t)$ , subsistence  $H_i(t)$  and cash  $\pi_i(t)$  in the case of cooperation ('c' in blue) and non cooperation ('nc' in black).

to maintain the resource  $B(t)$  at a stable level (Fig.2, diagramme (a) light blue curve) and the aggregated subsistence level well above the food security threshold of 22.5 kg/week/agent<sup>6</sup> (diagramme (c)). Similarly the cash income decreases slowly but remains positive<sup>7</sup>. This capacity of the community members to maintain their food security above the threshold

7. The slow decrease in both subsistence and cash-income indicators (while the resource level remains constant) is the consequence of the growth in population and the subsequent increase in number of fishers - over the 10 years of the simulation.

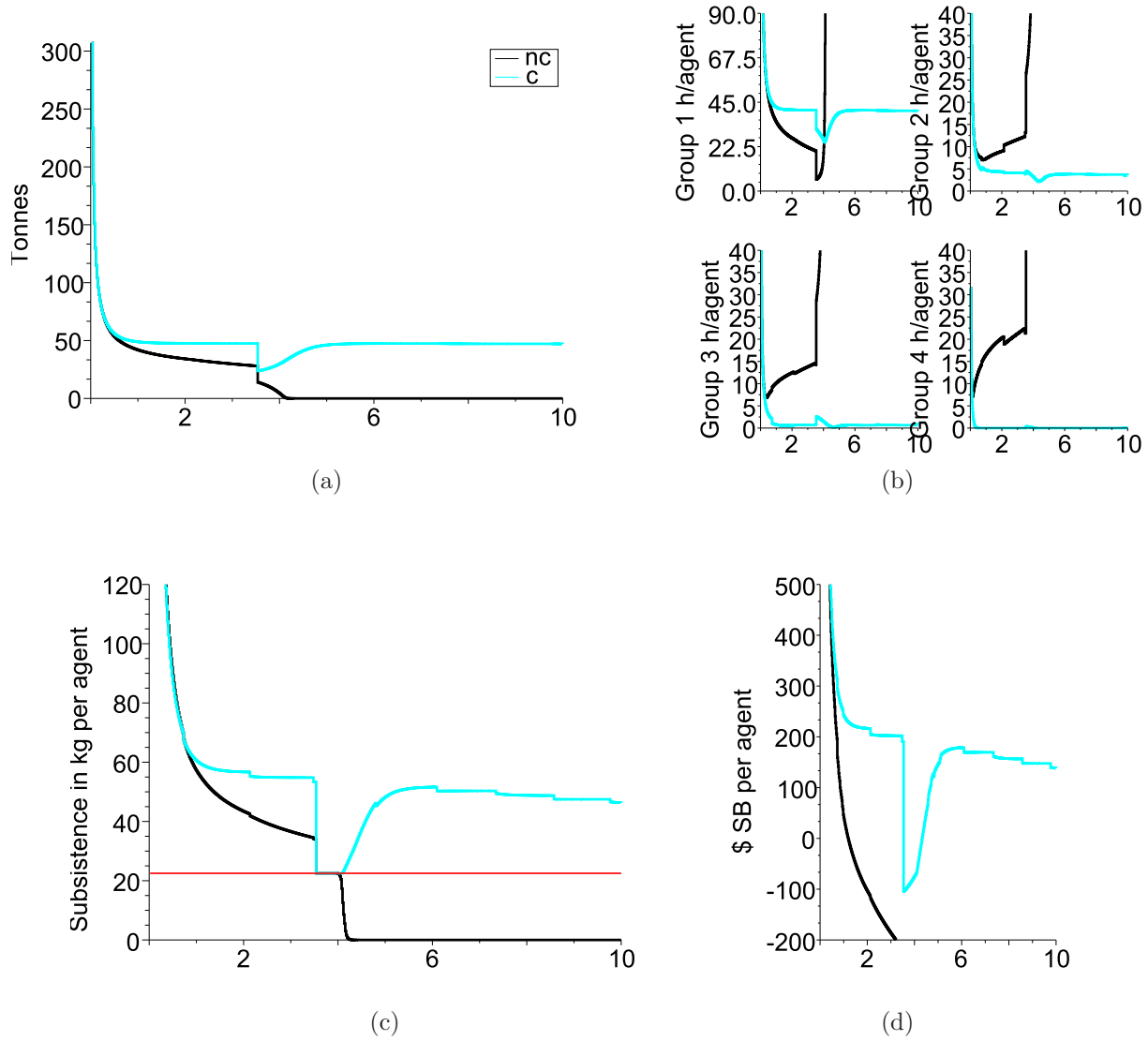


Figure 3: Cooperation vs non cooperation with a 50% shock in the biomass occurring after 3.5 year. Trajectories of biomass  $B(t)$ , community (or group) efforts  $e_k(t)$ , subsistence  $H_i(t)$  and cash  $\pi_i(t)$  in the case of cooperation ('c' in blue) and non cooperation ('nc' in black) .

$H_{lim}$  is the result of the collaboration between the four different groups. As shown in the diagramme (b) light blue curve, the fishers of group 1 (the 15 individuals fishing with nets) are the only ones who continue fishing fully, while the other groups reduce drastically their activities (group 2 -speargun fishers- and group 3 -day and night hook-liners) or even stop fishing (group 4 -day hook-liners). Because they are very efficient fishers from group 1 are able to catch enough fish to feed the whole community and still maintain positive the



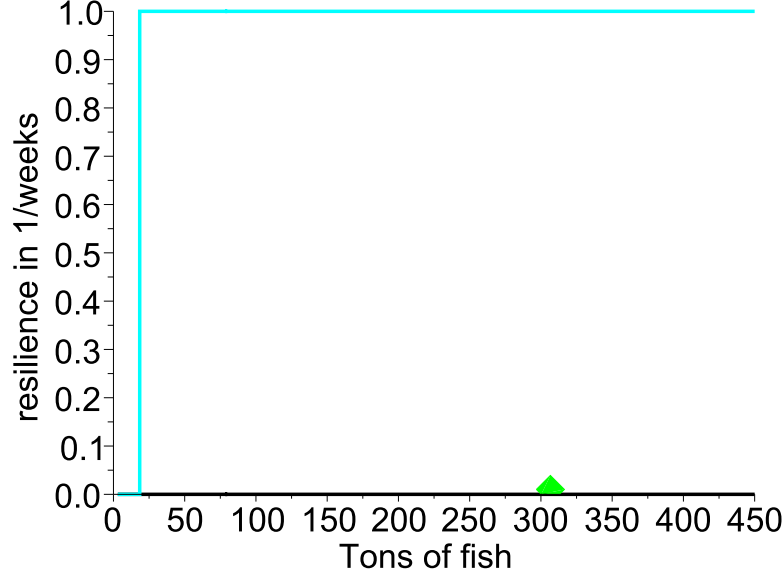


Figure 4: Resilience index: Comparison of resilience index  $Res(B)$  under cooperation ‘c’ (blue) and non cooperation ‘nc’ strategies (black). Initial biomass  $B(t_0)$  as estimated in 2005 indicated by the green triangle.

aggregated cash-income for the whole community.

The scenario with the shock illustrates further the benefits of the cooperative strategy (Figure ??). Under the effect of the shock the non-cooperative fishing community crumples very rapidly. The resource-base is unable to recover from the initial 50 % shock. The fishers in an attempt to maintain their subsistence at the level of the food security threshold  $H_{lim}$ , increase drastically their fishing effort (Fig.2, diagramme (b) black curves), leading to the collapse of the stock within few months (diagramme (c) black curve). Simultaneously, the fishers subsistence level passes below the threshold  $H_{lim}$ , indicating a food security crisis.

The case with cooperative strategy (light blue curves) shows a totally different outcome. As the shock hits the resource, the level of biomass  $B(t)$  is reduced by 50 %. However in contrast with the non-cooperative situation, the resource bounces back relatively rapidly to the level where it was before the shock. The food security of the whole community is at stake for approximately one year during which the households subsistence is just maintained at the threshold level  $H_{lim}$ . Fishers from groups 1 and 2 reduced their activities for few weeks

while fishers from group 3 and 4 increased (marginally) theirs (diagramme (b)). They then stop when fishers from group 1 and 2 return to a level of activity comparable to the one they had prior to the shock. Both subsistence and cash-income indicators bounce back to their prior-shock trajectories.

Figure 4 shows the resilience index computed for both non-cooperative (black curve) and cooperative fishers (light blue curve) as a function of the initial biomass  $B(0)$  for a 50% shock in the biomass. The curves confirm the great benefit of cooperative strategies. While the resilience index of non-cooperative fishers remain systematically at zero (suggesting that non-cooperative strategies provide the system with no resilience at all), the resilience index of cooperative fishers shows that for a large range of initial biomass the cooperative strategies offer the strong resilience property to the system. In particular as soon as the initial biomass  $B(0)$  is above a specific threshold (let's note it  $B^\sharp$ ) the resilience of the system is equal to 1, meaning that irrespective of the biomass level, the system will always be able to avoid crisis.

## 5 Discussion

### 5.1 Key-findings

According to Oru (2011) or Russell (1948.), the local economy in Solomon Islands is an economy of social values rather than market ones. White (1991); Oliver (1989); Hviding (1996) have shown how intricate the production factors are, and how complex the economy that leads a community to sustain itself is. In our case, the bio-economic model purposively does simplify this complex reality and ignore other goods than fish. The model also does not include individual fishers per se but groups of fishers (aggregated into agents). The outputs cannot therefore be strictly compared with the empirical socio-economic situation. All the main components of the model, however, were calibrated using Solomon Islands data and the general trends observed through the model simulations can certainly be paralleled with what fishers operating in the fishery currently experience in their real life. As such the

model provides reasonably realistic insights into the inter-related dynamics of biodiversity conservation, poverty alleviation and food security. A series of initial key-points emerge:

**Cooperation helps maintaining ecological sustainability** In both scenarios (with or without shocks) the numerical simulations indicate that biomass level maintained under the *wantok* system is always superior or equal to the biomass under non-cooperation. In effect, in both scenarios, the biomass under the *wantok* system stabilizes rapidly around 50 tons or 8.7 tones per km<sup>2</sup> (except just after the shock where it is reduced by 50%), while it continuously decreases and eventually collapses under the non-cooperative system. It seems therefore that cooperation helps promote marine resource sustainability.

**Cooperation secures food security** The numerical simulations also indicate that with or without shocks, fishers operating under the *wantok* system bring back home an aggregated catch which is always larger than non-cooperative fishers. This catch is then shared and redistributed amongst the community members, which guaranties a subsistence level well above the minimum food security threshold for everyone. In other words, the *wantok* system helps secure more catches and subsequently guarantees the food security of the whole community.

Even during the crisis period (following the shock) the cooperative community was able to maintain its subsistence level at the minimum food security threshold. The resilience analysis shows that this household subsistence condition can be satisfied at all time even in the case of severe shocks- provided that the resource-base started above a critical biomass level  $B^\sharp$ .

**Cooperation is better for cash viability** Although no specific condition was imposed in the bio-economic model on this dimension, the simulations indicate that the cash income generated by fishers operating under the *wantok* system is always superior or equal to the cash income derived under non-cooperation, at any time. In fact in both scenarios, the

cash under the *wantok* system remains positive (except during a short period following the shock), while it very rapidly plummeted below zero under the non-cooperative system. In that sense, cooperation seems also to promote cash viability.

**Cooperation strengthens resilience** The model highlights the critical role that the *wantok* system plays in building the systems resilience. This happens in four distinct, but inter-related, manners.

First the *wantok* system prevents the system from collapsing. This is illustrated through the analysis of the non-cooperative arrangement, where the simulations show how the effect of the shock on the resource-base leads the whole system to collapse very rapidly (within months of the shock), as a combined result of the struggle of the community members to maintain their food security and the inability of the resource-base to sustain this extra pressure in addition to the effect of the shock<sup>8</sup>. In comparison, the system under extended *wantok* did not collapse.

Second, not only did the extended *wantok* prevent the system from collapsing, but it in fact enabled the different components of that system to return to their initial (pre-shock) state. This second result was not necessarily evident, even in the light of the first finding above. Indeed one could easily imagine that following the severe shock on the resource-base the system re-establishes itself at a different, lower, level. This is not the case. The simulations show clearly that the different components of the system (that is, the resource-base, fishing effort, income, and subsistence) were able to return to the trajectories/states they were following before the shock occurred.

Third, even during the crisis period that followed the shock, the fishers were able to maintain the subsistence of the entire community at the minimum food security threshold. This ability to preserve a critical function of the system was achieved by a change in the fishing strategy: fishers from the group 3 and 4 started to fish again for a short period of time,

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8. Complementary analyses (not shown here) indicate that in the same conditions a resource affected by a similar shock but exempt of any fishing pressure is able to bounce back to its original level.

while at the same time fishers from group 1 and 2 reduced their fishing effort. This strategy (which can be considered as a coping strategy at the community level) is the evidence of the ability of the fishers to adjust and modify their fishing behaviour under the *wantok* system in an attempt to protect their food security.

The three mechanisms above are in line with the first two dimensions of resilience as defined by Berkes et al, namely: (i) the amount of change that a system can undergo and still retain its function and structure; and (ii) the degree to which the system is capable of self-organization (Berkes et al. 2003, p.13). The third dimension of resilience is (iii) the ability to build and increase the capacity for learning, adapting, and where necessary transforming. In our case this capacity to adapt is facilitated by the *wantok* system itself. As shown by the model, this is the adoption of the *wantok* system in the first place that allows the fishers to adjust their fishing strategy and sustain their food security following the shock on the resource. As such the *wantok* system is contributing to this third dimension of resilience.

In addition to the above, another finding is worth emphasizing in relation to this discussion on resilience: the fact that the analysis also reveals the existence of potential tipping points. In the resilience literature these tipping points are particular thresholds which mark a fundamental, structural, change in the dynamics of a system (Scheffer, 2011, 2009). In our case, the critical biomass level  $B^\sharp$  is clearly one of these tipping points. Below this threshold, the fishery is structurally unable to resist a shock of the magnitude considered in our example<sup>9</sup>. In particular as shown in Figure 4, even if they are engaging actively in *wantok* arrangement the fishers will not be able to maintain the subsistence of the community at the minimum level to ensure food security if the resource-base started below this minimum threshold at all time.

In contrast, the same communitys subsistence condition will be satisfied at all time, if the resource has started above this threshold  $B^\sharp$  (provided that the fishers engaged in *wantok*

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9. Complementary analysis (not shown here) indicates that the critical biomass level  $B^\sharp$  depends on the intensity of the shock.

arrangements).

Finally it is interesting to note that two other recent studies also mentioned resilience in relation to the *wantok* system. One is Handmer and Choong (2009), who, in the macroeconomic context of Pacific islands, argue that the intersection between the *wantok* system and localized transnational capital "provides for a kind of resilience that is rarely talked about". The other is Gordon (2011) who consider that the "*wantok* system in this instance is resilient and a useful safety net for people when faced with natural and man-made disasters.". In these two cases, the resilience of the *wantok* system itself (Gordon, 2011) or the resilience it provides to the rest of the socio-economy (Handmer and Choong, 2009) acts as the mechanism that strengthens the overall capacity of individuals and Solomon Islands' society to respond and adapt to the challenging context that they face. In our case, the use of the concept of resilience is more specifically focused on one particular, but critical, function of the system, that is, food security. We also did not use the concept of resilience as a metaphor as Handmer and Choong (2009) and Gordon (2011) did, but instead as an indicator to quantify the ability of the community to maintain their level of food security in the aftermath of a severe shock. The resilience we are measuring is therefore of social nature, and depends on the ability of the community to adapt and adjust their fishing strategy in the context of a cultural institution, i.e. the *wantok*. But the analysis also showed that this social resilience is intimately linked to another -ecological- resilience, which is the ability of the resource-base to bounce back after the shock. In essence this illustrates the point now made by an increasing number of scholars who recognise the importance not to consider ecological or social resilience separately but instead to try to integrate both the social and ecological mechanisms of resilience into one single combined concept, that of social-ecological resilience (Armitage et al., 2012).

**Is the *wantok* the solution?** In Solomon Islands, the coral fish resource is currently showing growing sign of over-exploitation in some places, in particular close to urban centers

(Sadovy, 2005). The Gizo reefs already show a consistent decrease of biomass and an increase in the number of fishers despite a very spread area with substantial resources (Alec, 2005).

Dalzell and Adams (1996) described the problem this way: there is just not enough fish and so not enough fish landed to feed everyone. In that context, the wider adoption of the *wantok* constitutes a crucial option for the system's resilience and so represents an essential driver for the Millennium Development Goals application. Indeed a long-term viable small-scale fishery sector is essential in a country where agriculture (Gibson and Brown, 2006; Browne and Scott, 1990) and other sectors (LaFranchi, 1999) are hardly developed, and where the national food security dependent so much on marine resources (Crossland and Philipson, 1993). The model presented in this paper suggests that the adoption of the equivalent of an extended *wantok* within the four communities of Gizo could drive the local socio-economical system toward a more sustainable and more resilient future. The model was calibrated in this particular context, but it is conceivable that its generalization is possible in the rest of Solomon Islands or even other parts of the western Pacific region where similar collective customary systems are still prevalent.

**Would an extended wantok system work?** Generalizing the application of the *wantok* system is not however without raising a certain number of questions. First: can the *wantok* be extended, and in particular would it easily be accepted among different societies and cultures? Second: what would be the social impact of a system where the best fishers in a community fish for the worst ones?

The full answer to these complex questions is beyond the scope of this paper, but some element of response can certainly be put forward. First, there is already a strong sense of collaboration and cooperation amongst fishers in Solomon Islands and more generally in the Pacific region. Customary systems are still very much prevalent in much of these fisheries (Aswani and Hamilton, 2004). This situation should certainly be seen as a positive initial building block on which to rely to make the adoption of the extended *wantok* easier, especially

if information about the current status of the stock and the risk of depletion is shared and discussed openly with these fishing communities. The extended *wantok* system could also possibly reduce inequalities between fishers and lessen the risk of exclusion. Good fishers would then be respected by the community for their special role in this more redistributive system. This social recognition would further legitimate their activities through a form of social contract with the rest of the community. Cooperation might even ease tensions between fishers since only the most efficient fishers would be fishing, and they would exploit a higher biomass, which could thereby reduce the risk of 'race for fish' dynamics.

On the other hand, one might fear that this special role and responsibility may be instrumentalised by some of these fishers in an attempt to gain more power over the rest of the community -as it has been observed in other circumstances for fishers invited to participate in newly established co-management committees (Béné et al., 2009). In addition some would argue that cooperation mechanism such as the *wantok* may reduce inequality and redistributes fish catch within the entire community, but it also effectively dilutes the profit of these good fishers. Monsell-Davis (1993) for instance speaks about the *wantok* as "a system of poverty redistribution" because of the profit dilution problem combined with a low savings level and some sporadic sign of corruption (Haque, 2012).

The debate about the potential benefits and drawbacks of the *wantok* system is therefore still unsettled. What is clear however, is that the full cooperation requested under the extended *wantok* should not be considered as a magic bullet that can solve all and every over-exploitation problems. As we saw in this modelling exercise, resilience can be lost or non-existent even under a cooperative fishery if the resource-base on which the system relies is too low or badly affected by other factors such as pollution, climate change (Rasmussen et al., 2009; Jeisz and Burnett, 2009; Hoegh-Guldberg et al., 2009) or socio-economic instability (Duncan and Chand, 2002).



## 6 Conclusion

The nexus between food security, poverty alleviation and resource conservation is one of the most challenging problems faced by many countries in the developing world (Adams, 2004; Sanderson, 2005; Rice, 2011; Bene et al., 2011). In the case of small state islands where natural resources are particularly limited and the dependence of the population on these resources particularly high, the problem becomes even more acute (Reenberg et al., 2008; Schwarz et al., 2010; Hardy et al., 2013). In the Pacific islands where poverty level remains important, population demography still high and the reef fisheries providing the main source of protein becoming under increasing pressure, finding the right balance to satisfy these constraints reveals particularly difficult (Aswani, 2002; Bell et al., 2009).

Using the Solomon Islands as a case study, and drawing on a multi-fleet dynamic fishery model, we explored in this paper various scenarios with the aim to assess the importance of the interaction between socio-economic and ecological dynamics, and to analyze more specifically the potential role that a local form of collective arrangements (called the *wantok*) could play in securing the viability of the system.

Numerical simulations using the dynamic model show that the *wantok* system has the potential to play a critical role in building the resilience of the local small-scale fishery and in strengthening the food security of the different members of the community. Combination of viable fishing strategies were identified which allow the preservation of the resource-base and at the same time enable the local fisheries to deliver their main social and economic functions. Our analysis shows that this positive outcome, which accounts for the growing demography of the local population and the impact of severe shocks on the resources, was made possible through the adoption of the extended *wantok* by these fishing communities.

Yet some challenge remains. The *wantok* has been implemented for many decades in the Solomon Islands fisheries, but its adaptation to the modern world is a critical issue. In particular the growing pressure for cash that is imposed by the increased marketization of the economy does represent a direct challenge for some of the more fundamental values

that underpin this customary system. In that sense the long-term evolution of the whole fishery is still hard to anticipate. The lessons from the present analysis confirm, however, the importance of the *wantok* in maintaining the current socio-ecological viability of the whole system, and suggest that this importance may increase in the future as the pressure on the resource continues to increase.

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## 8 Appendix

### 8.1 Optimal strategies

We aim at solving optimality problems under constraints introduced in (5) both in cooperative and non cooperative frameworks. A Lagrangian method involving Kuhn and Tucker multipliers is used to compute the optimal effort in both cases.

**Non cooperation:** Within the non cooperation framework, the Lagrangian accounting for the individual cash criterion and subsistence constraint is defined as follows:

$$\mathcal{L}(e_i, \lambda) = q_i e_i B p - c_0 - c_{1,i} e_i - c_2 e_i^2 + \lambda (q_i e_i B - H_{\text{lim}}) \quad (11)$$

The first order conditions for the optimal effort  $e_i^{nc}(t)$  are given by :

$$0 = \frac{\partial \mathcal{L}}{\partial e_i} = q_i B p - c_{1,i} - 2c_2 e_i + \lambda^{nc} q_i B \quad (12)$$

which leads to:

$$e_i^{nc} = \frac{(\lambda^{nc} + p) q_i B - c_{1,i}}{2c_2} \quad (13)$$

Moreover the optimal multipliers is known to be positive  $\lambda^{nc} \geq 0$  and the slackness conditions holds true with

$$\lambda^{nc} (q_i e_i B - H_{\text{lim}}) = 0$$

We can distinguish between two cases

- If  $\lambda^{nc} = 0$ , the subsistence constraint is inactive and we deduce

$$e_i^{nc} = \frac{q_i B p - c_{1,i}}{2c_2} \quad (14)$$

- If  $\lambda^{nc} \neq 0$ , the constraint is active  $q_i e_i^{nc} B = H_{\lim}$  and we obtain

$$e_i^{nc} = \frac{H_{\lim}}{q_i B}$$

Therefore, we can write the non cooperative strategy as follows

$$e_i^{nc}(t, B(t)) = \max \left( \frac{pq_i B(t) - c_{1,i}}{2c_2}, \frac{H_{\lim}}{q_i B} \right) \quad (15)$$

**Cooperation:** Within the non cooperation framework, the Lagrangian accounting for the individual cash criterion and subsistence constraint is defined as follows:

$$\mathcal{L}(e_1, \dots, e_{N(t)}, \lambda) = \sum_{i=1}^{N(t)} (pq_i e_i B - c_0 - c_{1,i} e_i - c_2 e_i^2) + \lambda \left( \sum_{i=1}^{N(t)} (q_i e_i B - H_{\lim}) \right) \quad (16)$$

The first order conditions for the optimal effort  $e_i^c(t)$  of every agent are again given by :

$$0 = \frac{\partial \mathcal{L}}{\partial e_i} = pq_i B - c_{1,i} - 2c_2 e_i + \lambda^c q_i B \quad (17)$$

which leads to

$$e_i^c = \frac{(p + \lambda^c) q_i B - c_{1,i}}{2c_2} \quad (18)$$

Moreover as the optimal efforts need to remain positive, we write

$$e_i^c = \max(0, \frac{(p + \lambda^c) q_i B - c_{1,i}}{2c_2}) \quad (19)$$

Furthermore, the optimal multipliers is known to be positive  $\lambda^c \geq 0$  and the slackness conditions holds true with

$$\lambda^c \sum_i^{N(t)} (q_i e_i B - H_{\lim}) = 0$$

We can distinguish between two cases

- If  $\lambda^c = 0$ , the global subsistence constraint is inactive and we deduce similarly to

cooperative case

$$e_i^c = \frac{q_i B p - c_{1,i}}{2c_2} \quad (20)$$

– If  $\lambda^c \neq 0$ , the constraint is active  $\sum_i q_i e_i^{nc} B = N(t) H_{\lim}$  and we obtain

$$\sum_{i \in A(t)} B q_i \frac{q_i B p - c_{1,i} + \lambda q_i B}{2c_2} = N(t) H_{\lim}$$

with  $A(t)$  is the set of active agents in the sense of fishermen with a positive optimal effort  $e_i^* = \max e_i > 0$  which imply

$$(p + \lambda) B(t) q_i - c_{1,i} > 0$$

Therefore  $A(t) =$

$$\left\{ \exists i^*, q_{i^*} B(t) \left( \frac{N(t) H_{\lim} 2c_2 + \sum_{j=1}^{i^*} c_{1,j} q_j}{\sum_{j=1}^{i^*} q_j^2} \right) - c_{1,i} \geq 0 \right\}$$

We deduce that

$$\lambda = \frac{1}{B^2 \sum_{i \in A(t)} q_i^2} \left( 2lc_2 H_{\lim} - pB^2 \sum_{i \in A(t)} q_i^2 + B \sum_{i \in A(t)} q_i c_{1,i} \right)$$

Setting

$$\delta = \sum_{i \in A(t)} q_i^{*2}, \quad \gamma = \sum_{i \in A(t)} q_i^* c_{1,i}$$

we derive the optimal controls when the subsistence constraint is binding

$$e_i^c = \frac{1}{2c_2} \left( \frac{2N(t) c_2 q_i H_{\lim}}{B \delta} + q_i \frac{\gamma}{\delta} - c_{1,i} \right)$$

Mixing the two cases, we obtain the feedback control law

$$e_i^c(t, B(t)) = \max \left( \frac{pq_i B(t) - c_{1,i}}{c_2}, \frac{1}{2c_2} \left( \frac{2N(t)c_2 q_i H_{\text{lim}}}{B\delta} + q_i \frac{\gamma}{\delta} - c_{1,i} \right) \right) \quad (21)$$

The two effort expression (14) and (20) are similar then  $e_i^{nc} = e_i^c$  for  $\lambda = 0$ . The interesting features will come from the second expression of the effort maximization. This expression differs in both case and drive the potential difference depending on the number of active agents.

## 8.2 Calibration

The different parameters used in the second model are taken from the literature related to the Western Region in Solomon Islands and from the surveys conducted during two weeks (from the 2 to the 6 of May and from the 16 to the 20 of May) in the Gizo Market. The following table 3 inform the estimated profit fishers would think of at the begining of the market, the price they think they will get, their catch of the day, their effort of the day and their estimated cost of the day we have divided by the effort. The average linear costs are composed of: an ice-block (25 \$ SBD) in Gizo, hooks and lines (arround 15 \$ SBD which last at least three weeks or 5\$ SBD per week) and a liter of gasoline per hour with 17 \$ SB a liter in Gizo (2011 prices). The sum of costs divided by the average effort of 8 hours equals to:

$$\frac{25 + 5 + 17 * 7}{7} = 21$$

Therefore the fishers have good estimation of the linear cost whereas they under estimate the average price compare to the value of Brewer et al. (2012) who gave 10 \$ SB for this same market.

Those data when averaged are used to calculate the quadratic linear cost thanks to the equation (22), see below:

Community	Profit*	Price*	Effort	Capture	Costs*
Net user	450	7.5	4	100	200
Spear user	300	9	9.5	110	350
Line user (1/2 day)	100	8	7	10	10
Line user (day/night)	75	9.5	12	20	40
Average	218.75	8.125	8	60	21

Table 2: Market surveys compilation by community, profit, costs and market price are expressed in \$SB, the effort in hour per day per fisher and the catch per kg.

$$c_2 = \frac{\bar{H}\bar{p} - \bar{c}_1\bar{e} - \bar{\pi}}{\bar{e}^2} = 2 \quad (22)$$

The table below summarize all the paramters.

Name	Symbol	Value	Reference
intrinsic growth	$r$	0.041	(Kramer, 2007)
caring capacity (Kg)	$K$	2875000	(Green et al., 2006)
biomass (Kg)	$B$	307050	(Green et al., 2006)
area (km <sup>2</sup> )		5.75	(Spalding et al., 2001)
price (\$SB)	$p$	8.5	(Kinch et al., 2005)
linear cost (\$SB)	$c_{1,i}$	21	Table (3)
quadratic cost (\$SB)	$c_2$	2.2	Table (3)
demographic rate	$d$	0.0214	(National Statistic Office, 2008)

Table 3: List of parameters and values used in the model.

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